

# Operations Planning Process – Stage 3, Part 2 – Information Brief



DPKO & DFS/ ITS - UN Peacekeeping PDT Standards, Specialized Training Material for Staff Officers 1<sup>st</sup> Edition 2011



National  
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CANADIAN ARMY  
COMMAND AND STAFF  
COLLEGE



COLLÈGE DE COMMANDEMENT ET  
D'ÉTAT-MAJOR DE L'ARMÉE  
CANADIENNE



Directorate of Military Training and Cooperation – Canada  
Direction de l'instruction et de la coopération militaire –  
Canada

## Supporting Staff Work

Staff Analysis  
Staff Checks & Estimates

Outline  
Support Plans

Detailed  
Analysis,  
Staff Checks  
& Estimates

Refined  
Support Plans

Detailed  
Analysis,  
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## The Operational Planning Process

### OPP Stage 1 – Initiation

Planning  
Data

Wng O

### OPP Stage 2 – Orientation

Review of  
Situation

Mission  
Analysis

Mission  
Analysis Brief

Supp Wng O

Mission  
Statement

### OPP Stage 3 – COA Development

COA  
Development

Information  
Brief

COA  
Comparison  
Wargame

CONOPS

Decision  
Brief

Supp Wng O

Synch Matrix  
Draft

DST Draft

HPTL Draft

EGM

### OPP Stage 4 – Plan Development

DST

Plan  
Wargame

ISTAR Plan

Synch Matrix

Op O

HPTL

EGM

## Intelligence Preparation of the Battlespace

### IPB Step 1 – Define the Battlespace

AI

Initial PIRs

### IPB Step 2 – Describe Battlespace Effects

Air Avenue of  
Approach

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Wx Matrix

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Event Matrix

Draft  
ISTAR Plan

Enemy COA  
Detailed

Updated HVTL

### OPP Stage 5 – Plan Review

Frag O

CONPLAN

IPB Informs All Stages of the OPP

## Legend

Staff  
Process

Staff  
Product

Data

Comd  
Process

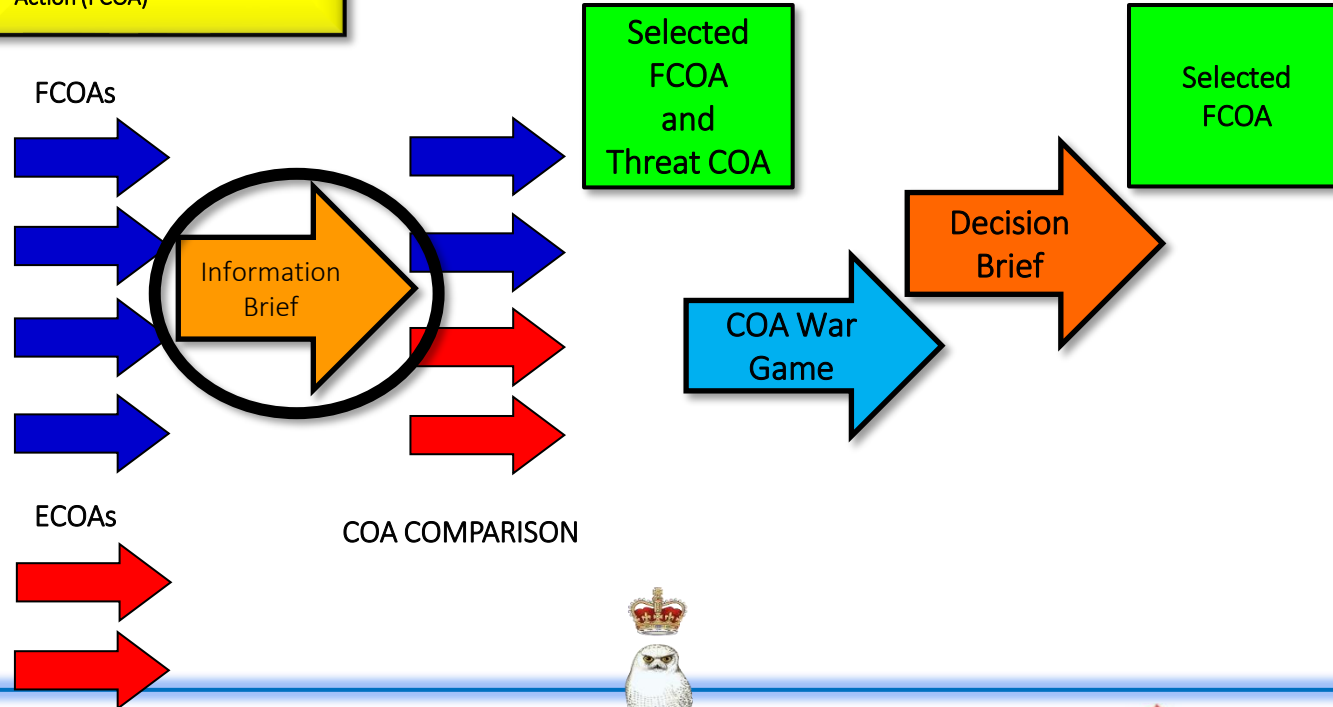
Comd  
Product

Process  
Flow

Next Task



- Review Commander's Planning Guidance (CPG)
- Staff Analysis
- Develop Threat Course of Action (Threat COA)
- Develop Friendly Course of Action (FCOA)



# Aim

- Update the Commander
- Gain additional direction for developing COAs



# Preparation and Staging

- Clear, concise, and relevant (30-40 minutes)
- Format
  - Informal – around planning table
  - Formal – with all staff attending
- Once COS sets timing, all presenting and attending must be notified
- COS will oversee the preparation of the briefing area - chairs, presentation aids
- COS will identify who will talk and for how long
- Rehearsal must be conducted



# Agenda (1/2)

- COS (2 minutes)
  - Introduction
  - Purpose and Scope of Briefing
  - Review of CPG with respect to MA development
  - Issues regarding the Commander's direction
- G5 (2 minutes)
  - Review Higher Commander's Intent
  - Review confirmed Mission Statement
- G2 (3-5 minutes)
  - Most Likely Threat Course of Action (MLCOA) and Most Dangerous Threat Course of Action (MDCOA)
  - Updated Priority Information Requirements (PIRs)
  - Updated Information Collection Plan (ICP)



# Agenda (2/2)

- G3 – Current Dispositions (2 minutes)
- G5 – Courses of Action (7-10 minutes)
  - Friendly COA Concepts
  - Staff COA Comparison Chart
- G4 – Initial support concepts (2-3 minutes)
  - Other Staff/Arms Advisor points (5 minutes)
- COS
  - Commander's Critical Information Requirement (CCIR) update
  - Critical issues for the Commander's attention
- Commander direction
  - Selects/modifies COA
  - Additional planning guidance



# Chief of Staff Introduction

- Introduction
- Agenda
- Review CPG
- Issues or questions for the Commander



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# Higher Commander's Intent (G5)

Example:

*My intent is to capitalize on the initial spirit of cooperation from the Factions, and to maintain pressure on them to comply with all the terms of the Peace Agreement, in an even-handed but robust manner. The operational profile must be matched to the state of compliance in order to create a secure environment and alleviate human suffering*



# Review Mission Statement (G5)

Example:

*Sector SOUTH-WEST will relieve the blockade at Camp NZGIBE in order to allow for the delivery of supplies to improve the humanitarian situation*



## Opposing Forces COA

COAs	Most Likely	Most Dangerous
Belligerent Group A		
Belligerent Group B		
Belligerent Group C		

*Note: Should have COA/concept slides for each*



- Update to Intelligence Requirements
  - PIRs
  - ICP



Sumora

B Coy NAMBATT  
B Boat Tp SAMRP

HQ NAMBATT

A Coy NAMBATT  
Kenyan Demining Tp

C Coy NAMBATT

Kenyan Constr Tp

HQ Sector 2  
Botswana Sigs Sqn  
Ethiopian Log Coy  
Kenyan Fd Engr Sqn (-)

Egyptian MP Coy  
SAFMD  
ZAFit  
CIMIC Det

HQ MALBATT  
C Coy MALBATT  
DDR Tm

A Coy MALBATT  
D Boat Tp SAMRP

B Coy MALBATT

A Coy BOTBATT

B Coy BOTBATT

HQ BOTBATT  
C Coy BOTBATT  
C Boat Tp SAMRP

SAMRP (-)

Katasi

AMIC

Sector 2 Deployment



Demilitarized Zone



MilOb Positions

Rimosa

Galasi

Cereni

Lora

Turen

Maldosa

Eres

Kika

Muka

Corma

Xalksa

Folsa

Faron

Perkes

Maki

Alur

Lurok

Karo

Akkabar

Maroni

Torta

Tekkla

Arum

Balkro

Kalei

Lisbo

Jumi

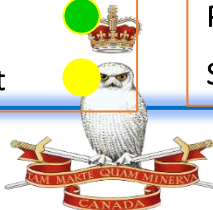
Kika

Lora

Mia

# G3 – Current Disposition

<b>GHANBATT</b> Command ● Info Ops ● Manoeuvre ● Firepower ● Protection ● Sustainment ●	<b>TOGOBATT</b> Command ● Info Ops ● Manoeuvre ● Firepower ● Protection ● Sustainment ●	<b>MALIBATT</b> Command ● Info Ops ● Manoeuvre ● Firepower ● Protection ● Sustainment ●	<b>SAMRP</b> Command ● Info Ops ● Manoeuvre ● Firepower ● Protection ● Sustainment ●
<b>ARTY</b> Command ● Info Ops ● Manoeuvre ● Firepower ● Protection ● Sustainment ●	<b>ENGR</b> Command ● Info Ops ● Manoeuvre ● Firepower ● Protection ● Sustainment ●	<b>ZAFIt</b> Command ● Info Ops ● Manoeuvre ● Firepower ● Protection ● Sustainment ●	80-100% Combat Effective ●  65-79% Combat Effective ●  <65% Combat Effective ●



# G5 – Course of Action – Example #1

Establish control of all main routes in simultaneous operations

Note: (Need to include MA/concept slide)

- Advantages:
  - Immediate minimum military deployment dispersed across Carana to demonstrate AU commitment
  - Immediate relief of Humanitarian Affairs (HA)
  - Minimum risk to Centre of Gravity (CG) and End State
- Disadvantages:
  - Greatest risk to deploying elements in early stages (contributing countries/rules of engagement (ROE)?)
  - Weakest logistic support option



# G5 – Course of Action – Example #2

NEUTRALIZE the blockade at LUMES and provide convoy escort for HA

- Advantages:
  - Relief of humanitarian crisis at LUMES
  - Demonstrates AU Forces commitment to protect civilian population
  - Concentration of aim and force
- Disadvantages:
  - May compromise End State





# Course of Action Supportability

- COA is completely supportable
- No major regroupings required
- Timings achievable
- CSS achievable



- COA is supportable
- Regroupings required
- Timings achievable with amendments
- CSS achievable with amendments



MODIFY

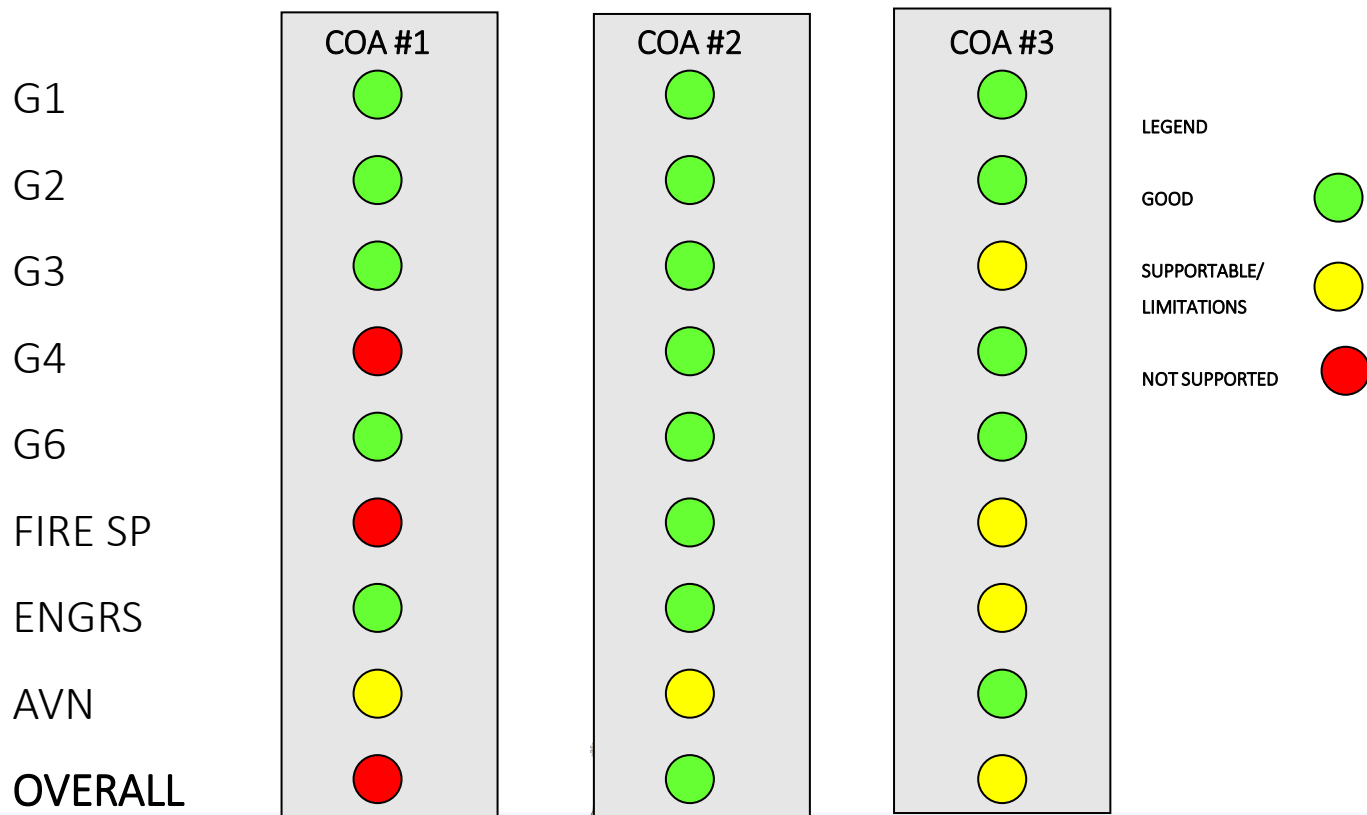
- COA is not supportable
- Major regroupings required
- Timings not achievable
- CSS not achievable



DISCARD



# Course of Action Supportability



# G4 – Sustainment Considerations

- Supply
- Transport
- Maintenance
- Medical



# Staff and Advisors

- G1
  - Personnel
  - Casualties
  - Administration
- G6
- Civil-military Affairs (CIMIC)
- Public Affairs Officer (PAO)
- Liaison Officers (LOs)
- Aviation/Air
- Naval/MAst Guard
- Engineers
- Political Advisor (POLAD)
- Legal Advisor (LEGAD)
- Development Advisor (DEVAD)



# Summary

COS reviews Commander's Critical Information Requirements (CCIR)  
and present key issues for resolution or decision



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# Commander's Guidance

- Selects two or three COAs for further development and/or war game
- COA may be added to, refined, or combined

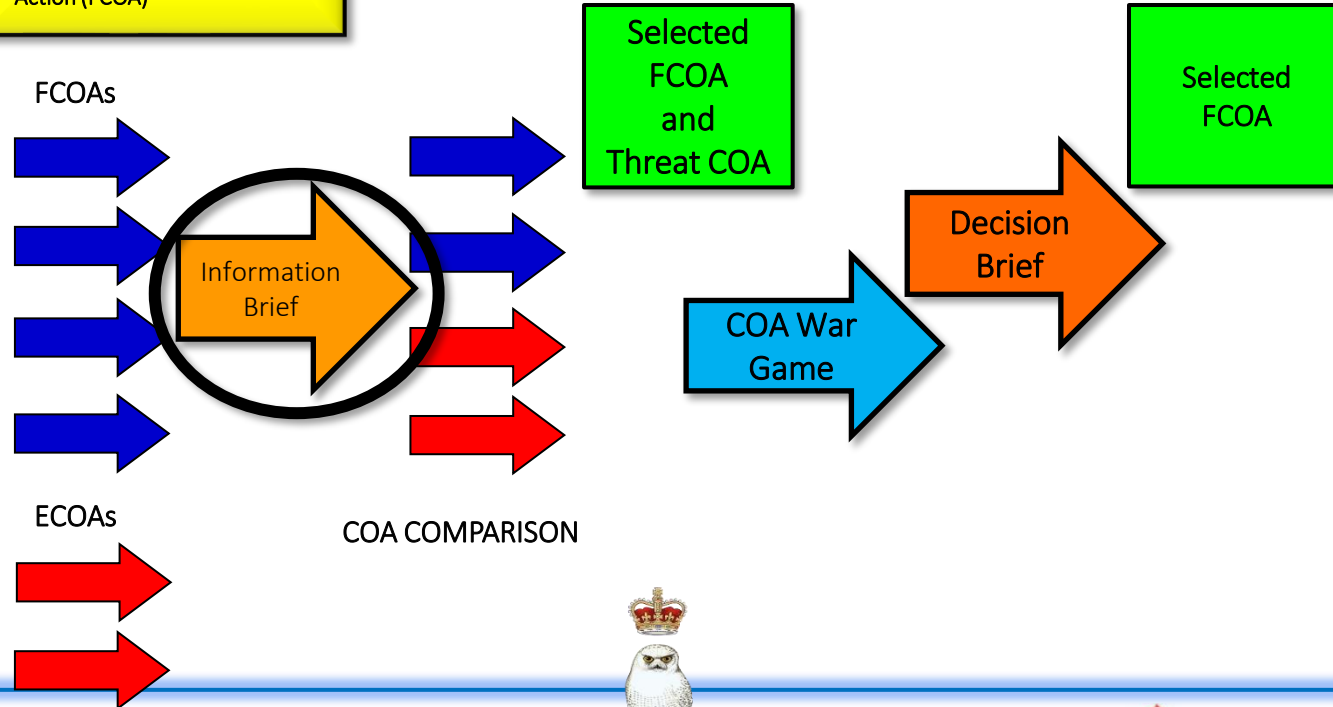


# Chief of Staff Guidance

- After the Commander departs
- Reviews notes from the brief
- Provides guidance on COA Comparison War Game
- Updates timing for Decision Brief and rehearsals



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